







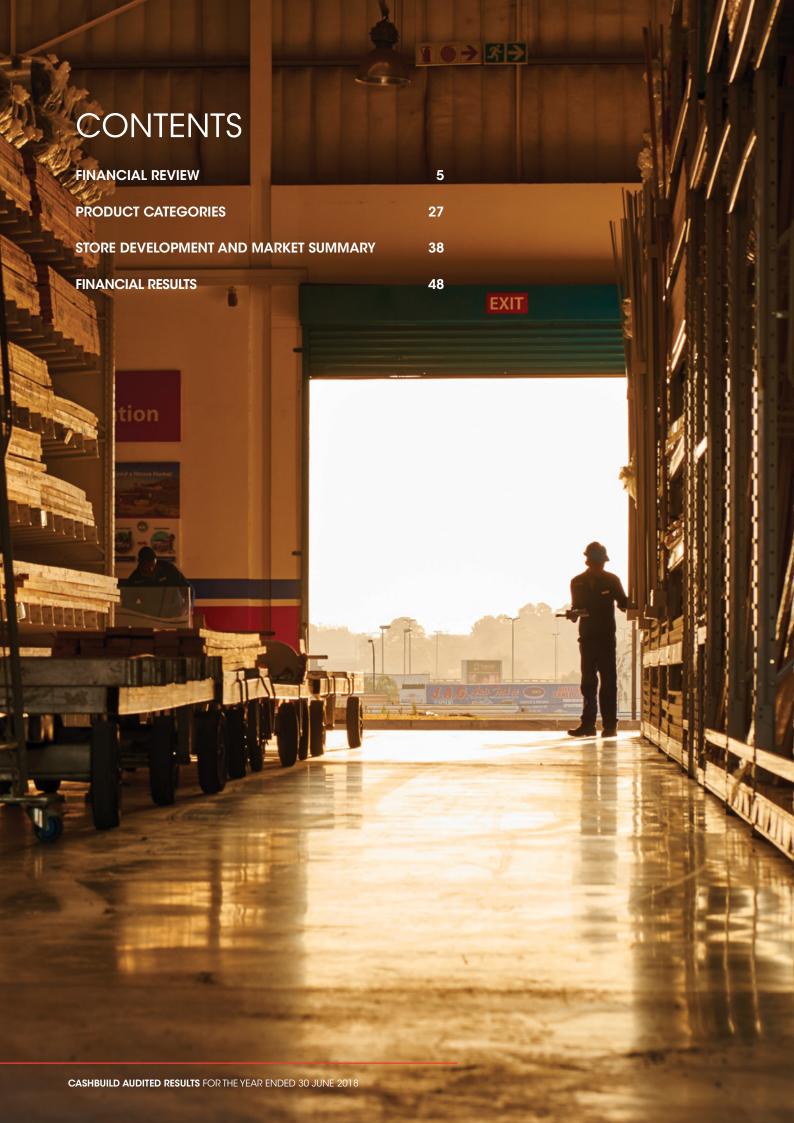






# Cashbuild

AUDITED RESULTS
AND DIVIDEND DECLARATION
JUNE 2018





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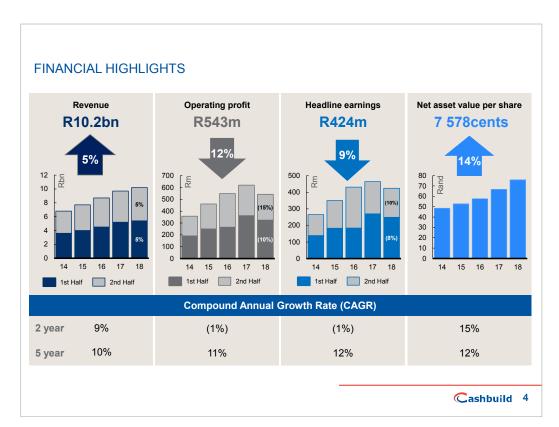


#### NATURE OF BUSINESS

- Mass retailer of building materials, home improvement and related products
- · Offers a focused range of quality products at competitive prices
- · Selling predominantly for cash
- · Largest retail chain of building materials in southern Africa
- 318 outlets and expanding (251 Cashbuild, 60 P&L Hardware and 7 Cashbuild DIY outlets)

Cashbuild 3

#### **NOTES**













## FINANCIAL REVIEW

























#### INCOME STATEMENT STATUTORY YEAR-ON-YEAR

R'000	Audited Jun 2018 (52 Weeks)	Audited Jun 2017 (52 Weeks)	% change
Revenue	10 207 603	9 729 640	5 January 5
Gross profit	2 568 584	2 480 929	4
Gross profit %	25.2	25.5	
Operating expenses	2 025 258	1 860 932	9
Operating expenses %	19.8	19.1	
Operating profit	543 326	619 997	(12)
Operating profit %	5.3	6.4	
Net financing income	50 985	37 029	38
Profit for the year	425 248	469 486	(9)
Earnings per share (cents)	1 852.1	2 047.7	(10)
Dividend per share (cents)	842	930	(9)
Weighted number of shares ('000)	22 710	22 708	-

Cashbuild 6

#### **NOTES**

#### **INCOME STATEMENT HIGHLIGHTS** HALF YEAR COMPARISON

		2 <sup>nd</sup> Half			1 <sup>st</sup> Half		
R'000	2018	2017	% change	2018	2017	% change	
Revenue	4 802 619	4 558 733	5	5 404 984	5 170 907	5	
Gross profit	1 209 350	1 169 734	3	1 359 234	1 311 195	4	
Gross profit %	25.2	25.7		25.1	25.4		
Operating expenses	990 924	911 742	9	1 034 334	949 190	9	
Operating expenses %	20.6	20.0		19.1	18.4		
Operating profit	218 426	257 992	(15)	324 900	362 005	(10)	
Operating profit %	4.5	5.7		6.0	7.0		

Cashbuild 7

#### **REVENUE BREAKDOWN**

				% change					
				Cas	hbuild st	ores	P&L F	lardware	stores
R'000	FY 2018	FY 2017	Total	Total	New	Existing*	Total	New	Existing*
Quarter 1	2 575 455	2 447 381	5	5	4	1	10	9	1
Quarter 2	2 829 529	2 723 526	4	2	3	(1)	22	16	6
1 <sup>st</sup> Half	5 404 984	5 170 907	5	3	3	-	16	12	4
Quarter 3	2 386 761	2 230 311	7	5	3	2	22	15	7
Quarter 4	2 415 858	2 328 422	4	2	3	(1)	19	12	7
Total	10 207 603	9 729 640	5	3	3	-	18	13	5

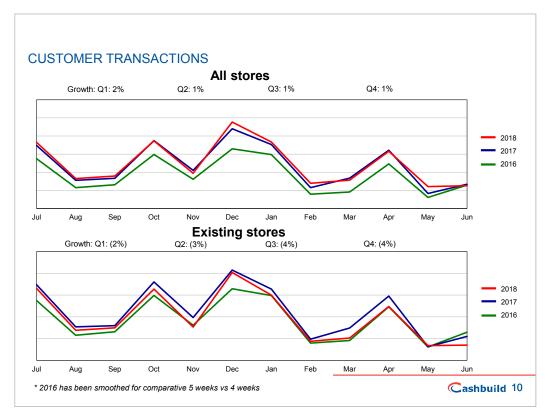
 $1^{\text{st}}$  6 weeks trading since period end up 1%

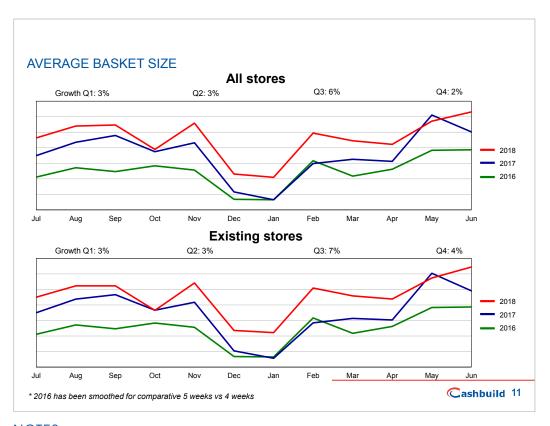
\* All stores in existence prior to 1 July 2016

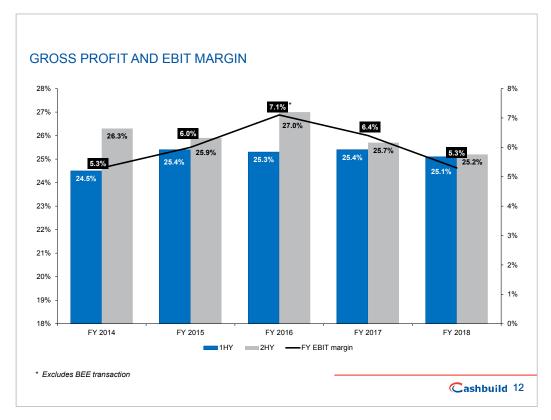
Cashbuild 8

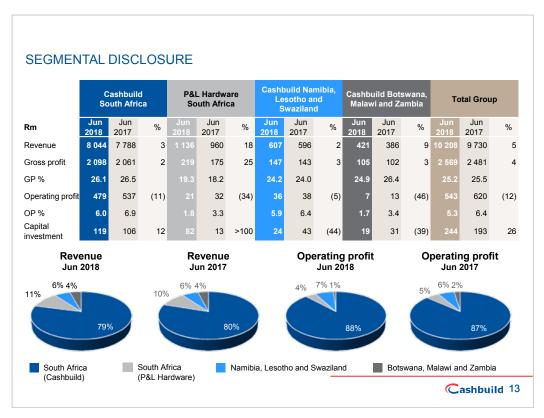
#### **NOTES**

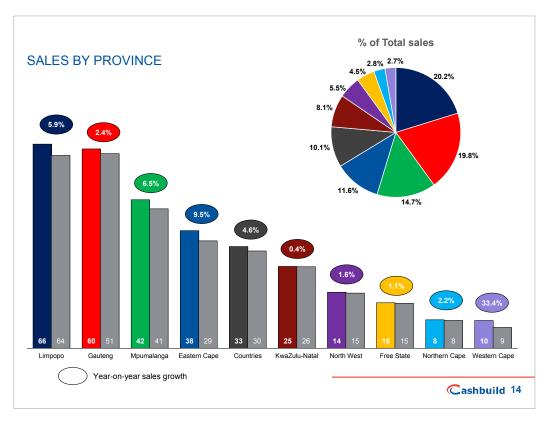












#### **EXISTING BUSINESS RESULTS**

R'000	FY 2018	FY 2017	% change
Revenue	9 517 607	9 483 275	-
Gross profit	2 403 958	2 418 684	(1)
Gross profit %	25.3	25.5	
Operating expenses	1 848 826	1 799 013	3
Operating expenses %	19.4	19.0	
Operating profit	555 132	619 671	(10)
Operating profit %	5.8	6.5	

"Existing business" refers to stores that have comparative trading results for an entire prior financial period

Cashbuild 15

#### **OPERATING EXPENSES**

R'000	FY 2018	FY 2017	% change
Existing business (235 Cashbuild and 41 P&L stores)	1 848 826	1 799 013	3
- 1 <sup>st</sup> Half	955 699	928 400	3
- 2 <sup>nd</sup> Half	893 127	870 613	3
New business (23 Cashbuild and 19 P&L stores)	169 266	61 919	
- 1 <sup>st</sup> Half	78 635	20 790	
- 2 <sup>nd</sup> Half	97 797	41 129	
Total	2 025 258	1 860 932	9
- 1 <sup>st</sup> Half	1 034 334	949 190	9
- 2 <sup>nd</sup> Half	990 924	911 742	9

Cashbuild 16

#### **NOTES**

#### OPERATING EXPENSES - PEOPLE COST

R'million	FY 2018	FY 2017	% change
Existing business (235 Cashbuild and 41 P&L stores)	799.2	767.6	4
- 1 <sup>st</sup> Half	407.3	388.4	5
- 2 <sup>nd</sup> Half	391.9	379.2	3
New business (23 Cashbuild and 19 P&L stores)	61.1	22.3	
- 1 <sup>st</sup> Half	26.9	8.8	
- 2 <sup>nd</sup> Half	34.2	13.5	
Total	860.3	789.9	9
- 1 <sup>st</sup> Half	434.2	397.2	9
- 2 <sup>nd</sup> Half	426.1	391.8	9
% of sales	8.4	8.1	
FTE headcount	6 316	6 365	(1)

- Increase for Cashbuild and P&L Hardware staff of 7.5% and 6.5%, respectively
- Increase of 6.0% for FY2019
- Continued focus on efficiencies
- Benchmarks to ensure customer service standards are adhered to

Cashbuild 17

#### OPERATING EXPENSES – DELIVERY EXPENSES

R'million	FY 2018	FY 2017	% change
Existing business (235 Cashbuild and 41 P&L stores)	107.5	111.5	(4)
- 1 <sup>st</sup> Half	54.8	55.1	(1)
- 2 <sup>nd</sup> Half	52.7	56.4	(7)
New business (23 Cashbuild and 19 P&L stores)	8.2	3.1	
- 1 <sup>st</sup> Half	4.0	1.0	
- 2 <sup>nd</sup> Half	4.2	2.1	
Total	115.7	114.6	1
- 1 <sup>st</sup> Half	58.8	56.1	5
- 2 <sup>nd</sup> Half	56.9	58.5	(3)
% of sales	1.1	1.2	

- Delivery expenses remain below benchmark level
- · Volatile fuel prices could impact

Cashbuild 18

#### **NOTES**

#### **OPERATING EXPENSES – MARKETING**

R'million	FY 2018	FY 2017	% change
Existing business (235 Cashbuild and 41 P&L stores)	142.5	140.0	2
- 1 <sup>st</sup> Half	79.2	84.1	(6)
- 2 <sup>nd</sup> Half	63.3	55.9	13
New business (23 Cashbuild and 19 P&L stores)	18.6	7.7	
- 1 <sup>st</sup> Half	10.6	4.1	
- 2 <sup>nd</sup> Half	8.0	3.6	
Total	161.1	147.7	9
- 1 <sup>st</sup> Half	89.8	88.2	2
- 2 <sup>nd</sup> Half	71.3	59.5	20
% of sales	1.6	1.5	

- · Continued focused micro advertising
- · New store launch
- Acquired stores rebranding and marketing impact

Cashbuild 19

#### **OPERATING EXPENSES – PROPERTY**

R'million	FY 2018	FY 2017	% change
Existing business (235 Cashbuild and 41 P&L stores)	394.7	366.4	8
- 1 <sup>st</sup> Half	195.5	183.4	7
- 2 <sup>nd</sup> Half	199.2	183.0	9
New business (23 Cashbuild and 19 P&L stores)	44.3	12.1	
- 1 <sup>st</sup> Half	18.3	3.7	
- 2 <sup>nd</sup> Half	26.0	8.4	
Total	439.0	378.5	16
- 1 <sup>st</sup> Half	213.8	187.1	14
- 2 <sup>nd</sup> Half	225.2	191.4	18
% of sales	4.3	3.9	

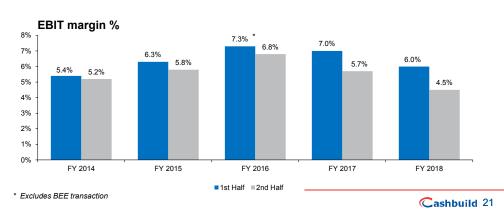
- Increase in rates and taxes from municipalities
- · New build rentals still high expectations
- · Several reductions in rental renewals obtained

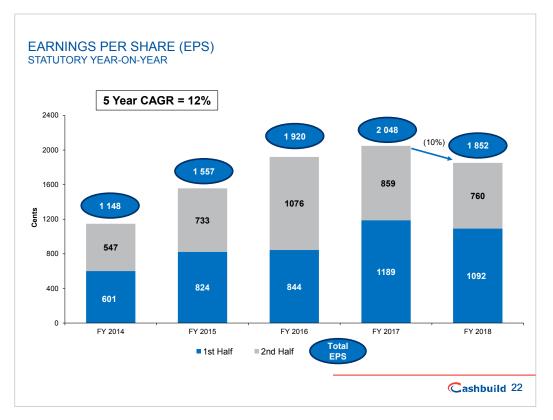
Cashbuild 20

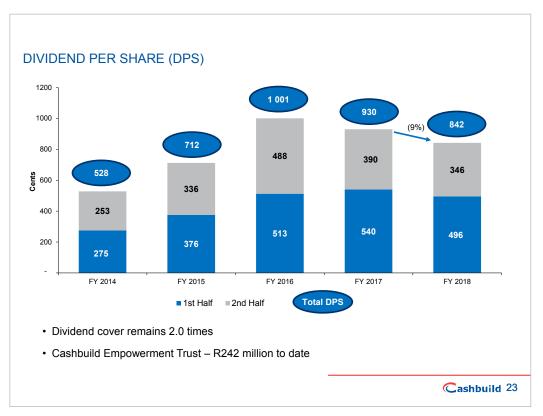
#### **NOTES**

#### **OPERATING PROFIT (EBIT)**

R'000	FY 2018	FY 2017	% change
1st Half	324 900	362 005	(10)
2 <sup>nd</sup> Half	218 426	257 992	(15)
Total	543 326	619 997	(12)







#### STATUTORY STATEMENT OF FINANCIAL POSITION

R'000	Audited Jun 2018	Audited Jun 2017	% change
Assets			
Property, plant and equipment	1 100 132	978 615	12
Intangible assets	433 467	397 015	9
Assets held for sale	4 510	4 345	4
Inventories	1 512 823	1 289 491	17
Trade and other receivables	118 489	122 462	(3)
Cash resources	952 929	801 420	19
Shareholders' equity and liabilities			
Shareholders' equity	1 921 484	1 682 976	14
Interest-bearing debt	1 051	2 243	(53)
Trade and other liabilities	2 070 688	1 768 942	17
Net asset value per share (cents)	7 578	6 642	14

Cashbuild 24

#### **NOTES**

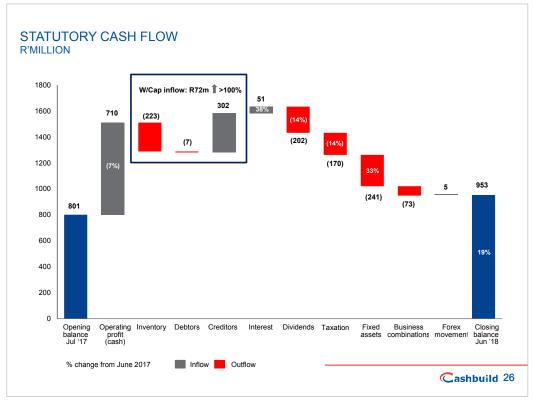
#### **INVENTORY ANALYSIS**

Stock holding – all stores (% growth)	Cashbuild	P&L Hardware	Group
Stores stocked since June 2017 (10 Cashbuild and 15 P&L Hardware stores)	9	27	12
Existing stores	7	(4)	5
Total	16	23	17

- Purchase inflation at 2%
- SOQ formula changes implemented
- Continued focus on SOQ and slow moving stock

Working capital days at period end	Jun 2018	Dec 2017	Jun 2017
Inventory	88	79	85
Creditors	71	67	72

Cashbuild 25



NOTES			











## PRODUCT CATEGORIES















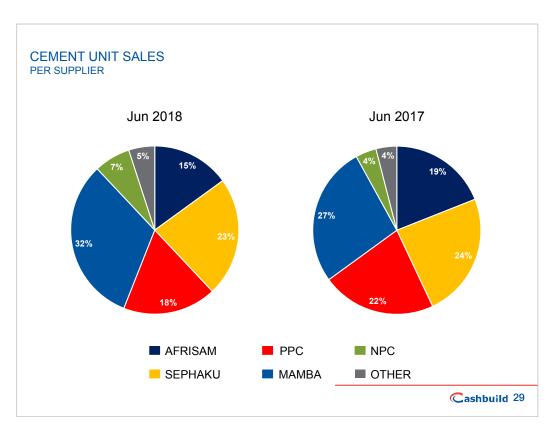






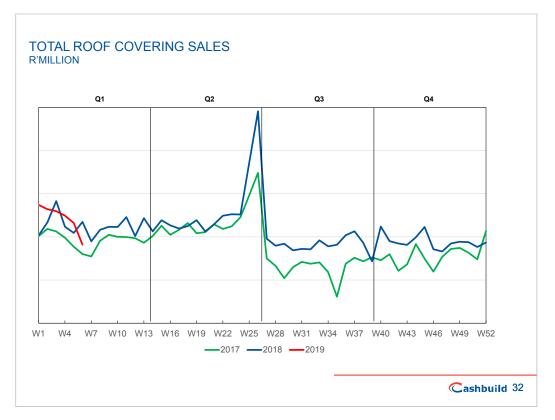


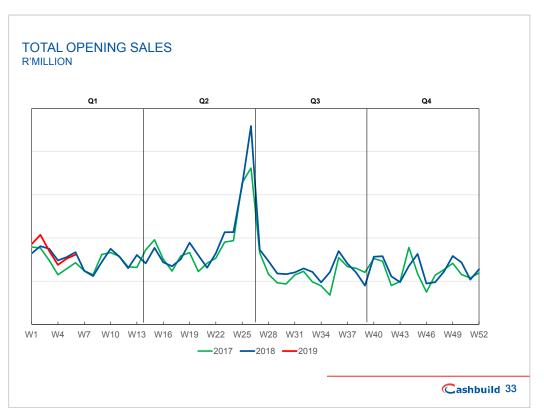


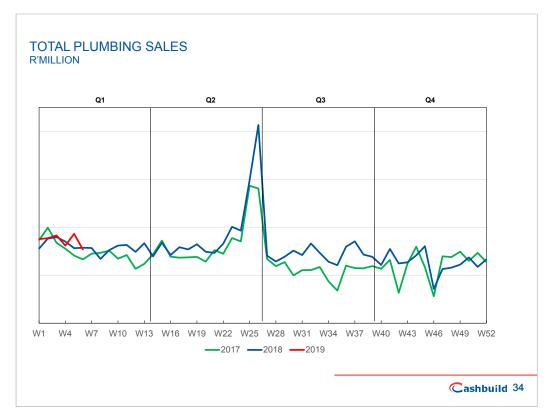


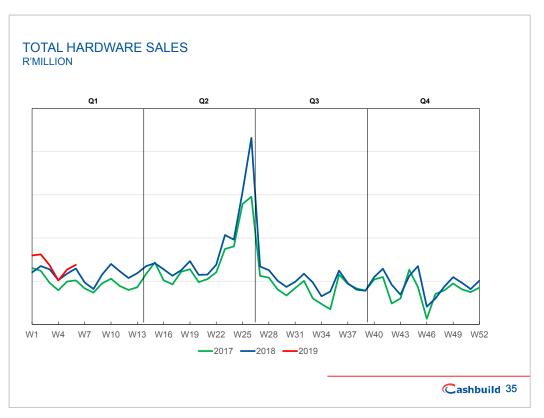


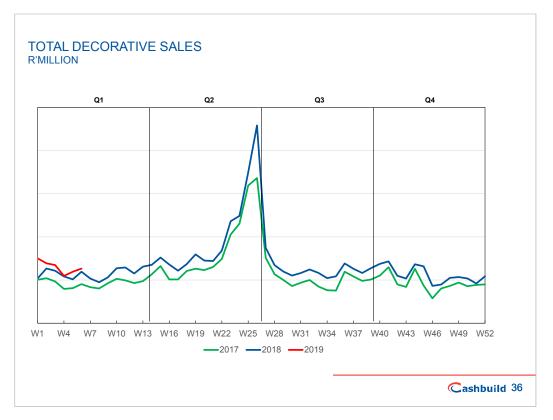


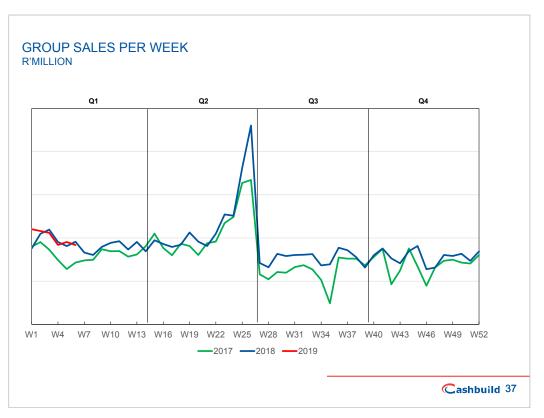






















# STORE DEVELOPMENT AND MARKET SUMMARY















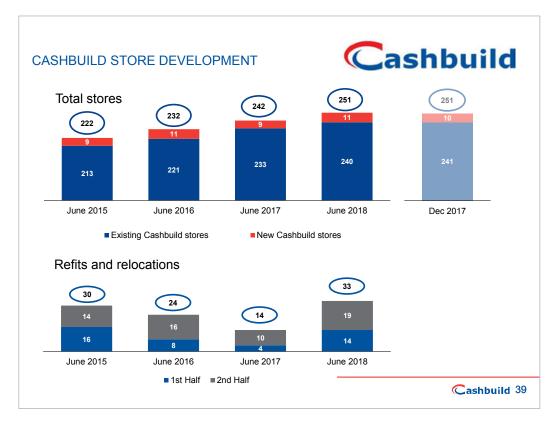


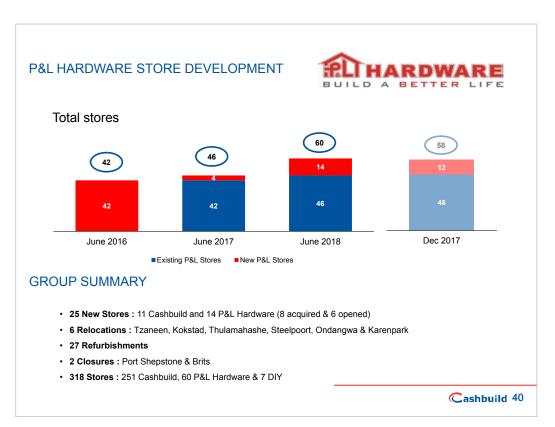


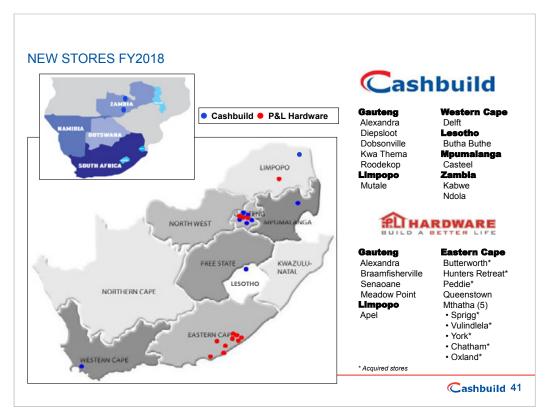


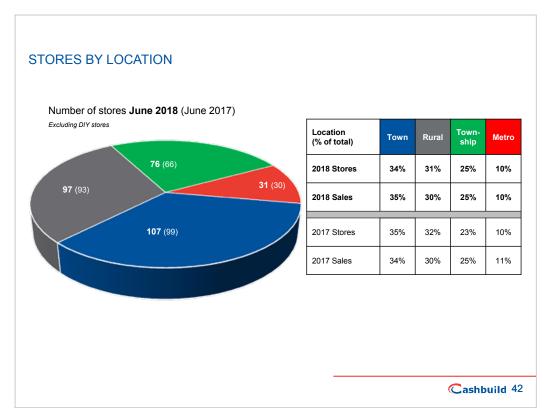












#### COMPETITOR LANDSCAPE - CORPORATE



- Approximately 379 stores (PY 350)
   Most direct competitor in terms of offering and location



Approximately 136 stores (PY 136)







14 (PY 15)

warehouse

Approximately 110 stores (PY 108)

MASSMART



 Approximately 75 stores (PY 64) • Launched by Italtile in 2008





Approximately 31 stores (PY 31)





- Part of Groupe Adeo Europe's largest DIY retailer and 3<sup>rd</sup> worldwide
   First store Greenstone (Q3 '18)
- 4 more stores planned



Cashbuild 43

#### **NOTES**

#### **COMPETITOR LANDSCAPE - INDEPENDENTS**



• 8 stores – Gauteng only (PY 7)





• Approximately 300 stores (PY 300)



· Approximately 280 stores (PY 260)



• Approximately 58 stores (PY 75)



- Approximately 400 members representing 651 stores
- Various strong independent stores part of this buying group

Cashbuild 44

#### INDEPENDENT CEMENT BLENDERS





















Cashbuild 45

#### **NOTES**

#### **SUMMARY**

- · Continued consumer pressure low growth environment
- · Political changes no significant impact
- Competitive market
- · Civil unrest 121 lost store trading days
- Current trading environment not expected to change until 2019 National Elections
- · Cement industry in turmoil





Cashbuild Group remains one of southern Africa's largest retailers of quality building materials, associated products & services and continues to expand its footprint across both the Cashbuild and P&L Hardware brands

Cashbuild 46











#### Thank you for your attendance and participation

#### www.cashbuild.co.za

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Werner de Jager Chief Executive **Etienne Prowse** Finance Director

**Shane Thoresson** Operations Director

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Cashbuild 47

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## FINANCIAL RESULTS

















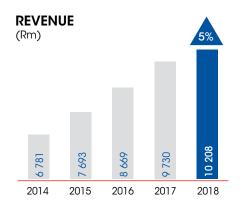






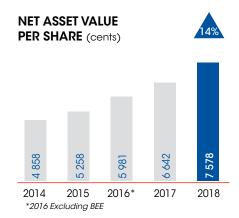


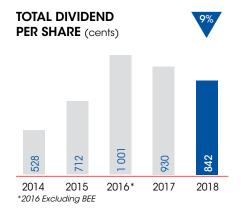
## FINANCIAL HIGHLIGHTS

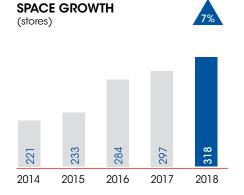












## SUMMARY CONSOLIDATED INCOME STATEMENT - AUDITED

R′000	Year ended 30 June 2018 (52 weeks)	Year ended 30 June 2017 (52 weeks)	% change
Revenue	10 207 603	9 729 640	5
Cost of sales	(7 639 019)	(7 248 711)	5
Gross profit Selling and marketing expenses Administrative expenses Other operating expenses Other income	2 568 584	2 480 929	4
	(1 778 355)	(1 595 510)	11
	(267 566)	(278 953)	(4)
	(10 263)	(2 172)	>100
	30 926	15 703	>100
Operating profit Finance cost Finance income	543 326	619 997	(12)
	(3 143)	(3 785)	(17)
	54 128	40 814	33
Profit before income tax Income tax expense	594 311	657 026	(10)
	(169 063)	(187 540)	(10)
Profit for the year Attributable to: - Owners of the company - Non-controlling interests	425 248	469 486	(9)
	420 609	464 991	(10)
	4 639	4 495	3
	425 248	469 486	(9)
Earnings per share (cents) Diluted earnings per share (cents)	1 852.0	2 047.7	(10)
	1 851.3	2 046.7	(10)

# SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME – AUDITED

R'000	Year ended 30 June 2018 (52 weeks)	Year ended 30 June 2017 (52 weeks)
Profit for the year	425 248	469 486
Other comprehensive income reclassifiable to profit or loss: Total movement in foreign currency translation reserve (FCTR)  Attributable to:	6 317	(20 833)
- Owners of the company	5 395	(18 974)
- Non-controlling interests	922	(1 859)
Total comprehensive income for the year	431 565	448 653
Total comprehensive income attributable to:		
- Owners of the company	426 004	446 017
- Non-controlling interests	5 561	2 636
	431 565	448 653

## **ADDITIONAL INFORMATION - AUDITED**

R'000	Year ended 30 June 2018	Year ended 30 June 2017
Net asset value per share (cents)	7 578	6 642
Net asset value per share (excluding treasury shares)	8 338	7 309
Ordinary shares ('000s):		
- In issue	24 990	24 990
- Weighted-average	22 711	22 708
- Diluted weighted-average	22 720	22 719
Capital investment	243 999	193 271
Depreciation of property, plant and equipment	130 356	122 425
Amortisation of intangible assets	7 631	11 870
Capital commitments	231 083	303 380
Property operating lease commitments	1 780 204	1 656 394
Contingent liabilities	16 022	38 908

## SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION – AUDITED

R'000	30 June 2018	30 June 2017
ASSETS Non-current assets	1 663 396	1 481 122
Property, plant and equipment Intangible assets Rent prepayments Deferred income tax assets	1 100 132 433 467 85 707 44 090	978 615 397 015 80 328 25 164
Current assets	2 609 111	2 232 120
Assets held for sale Inventories Trade and other receivables Prepayments Cash and deposits	4 510 1 512 823 118 489 20 360 952 929	4 345 1 289 491 122 462 14 402 801 420
Total assets	4 272 507	3 713 242
EQUITY AND LIABILITIES Shareholders' equity	1 921 484	1 682 976
Share capital and reserves Non-controlling interests	1 893 759 27 725	1 659 768 23 208
Non-current liabilities	205 225	198 469
Finance lease obligation Deferred operating lease liability Deferred income tax liability Contingent consideration	115 162 930 42 180	1 052 137 051 37 480 22 886
Current liabilities	2 145 798	1 831 797
Trade and other liabilities Finance lease obligation Current income tax liabilities	2 070 688 936 74 174	1 768 942 1 191 61 664
Total equity and liabilities	4 272 507	3 713 242

## SUMMARY CONSOLIDATED STATEMENT OF CASH FLOWS – AUDITED

	Year ended 30 June 2018	Year ended 30 June 2017
Cash flows from operating activities		
Cash generated from operations	781 720	651 625
Interest paid	(3 143)	(3 785)
Taxation paid	(169 775)	(197 336)
Net cash generated from operating activities	608 802	450 504
Cash flows from investing activities		
Net investment in assets	(241 231)	(181 472)
Business combinations	(72 573)	(5 740)
Interest received	54 128	40 814
Net cash used in investing activities	(259 676)	(146 398)
Cash flows from financing activities		
Shares purchased by Cashbuild Trusts or subsidiary companies for		
share incentive schemes	(605)	(2 561)
Shares sold by Cashbuild Trusts	1 610	2 526
Finance lease payments	(1 192)	(1 110)
Dividends paid:		
- Own equity	(201 210)	(234 023)
- Non-controlling interests	(1 044)	(1 376)
Net cash used in financing activities	(202 441)	(236 544)
Net increase in cash and cash equivalents	146 685	67 562
Cash and cash equivalents at beginning of year	801 420	749 239
Effect of exchange rate movements on cash and cash equivalents	4 824	(15 381)
Cash and cash equivalents at end of year	952 929	801 420

### SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN EQUITY - AUDITED

#### R'000

#### Balance at 1 July 2015

Total comprehensive income for the year

Buy-back of shares for empowerment transaction

Shares purchased by The Cashbuild Share Incentive Trust and Cashbuild (South Africa) Proprietary Limited

Shares sold by The Cashbuild Share Incentive Trust

Dividends paid

Recognition of share-based payments

#### Balance at 30 June 2016

Total comprehensive income for the year

Shares purchased by The Cashbuild Operations Management Member Trust

Shares sold by The Cashbuild Share Incentive Trust

Dividends paid

Recognition of share-based payments

#### Balance at 30 June 2017

Total comprehensive income for the year

Shares purchased by The Cashbuild Operations Management Member Trust

Shares sold by The Cashbuild Operations Management Member Trust

Dividends paid

Recognition of share-based payments

Balance at 30 June 2018

### **SUMMARY CONSOLIDATED SEGMENTAL ANALYSIS - AUDITED**

South Africa

	Gro	oup	Cashbuild	d business	
R′000	Year ended 30 June 2018	Year ended 30 June 2017	Year ended 30 June 2018	Year ended 30 June 2017	
Income statement					
Revenue	10 207 603	9 729 640	8 043 743	7 787 042	
Operating profit	543 326	619 997	478 813	535 787	
Statement of financial position					
Segment assets	4 272 507	3 713 242	2 764 523	2 407 381	
Segment liabilities	2 351 023	2 030 266	1 392 935	1 509 869	
Other segment items					
Depreciation	130 356	122 425	107 108	107 428	
Amortisation	7 631	11 870	7 377	11 622	
Capital investment	243 999	193 271	119 772	106 024	

<sup>\*</sup> Includes Namibia, Swaziland and Lesotho

Attributable to owners of the company

Share capital	Treasury share capital	Share premium	Treasury share premium	Share- based payments reserve	FCTR	Retained earnings	Non- controlling interests	Total equity
252	(25)	65 823	(192 382)	45 091	(4 289)	1 410 081	20 483	1 345 034
-	-	_	_	_	14 934	437 442	2 524	454 900
(2)	2	(61 888)	61 888	_	-	-	-	_
_	(7)	_	(244 534)	_	-	-	-	(244 541)
-	7	_	95 709	_	-	-	-	95 716
-	-	-	-	_	-	(192 519)	(1 059)	(193 578)
_	_	-	-	7 894	-	_	-	7 894
250	(23)	3 935	(279 319)	52 985	10 645	1 655 004	21 948	1 465 425
_	-	_	-	_	(18 974)	464 991	2 636	448 653
_	_	(2 561)	_	_	_	-	_	(2 561)
-	-	2 526	_	_	-	-	-	2 526
-	-	-	-	_	-	(234 023)	(1 376)	(235 399)
-	-	-	-	4 332	-	-	-	4 332
250	(23)	3 900	(279 319)	57 317	(8 329)	1 885 972	23 208	1 682 976
-	_	_	-	_	5 395	420 609	5 561	431 565
-	-	(605)	-	-	-	-	-	(605)
-	-	1 610	-	_	-	-	-	1 610
_	-	-	-	-	-	(201 210)	(1 044)	(202 254)
-	-	-	-	8 192	-	-	-	8 192
250	(23)	4 905	(279 319)	65 509	(2 934)	2 105 371	27 725	1 921 484

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	P&L Hardware business		Other members of common monetary area*			Botswana, Malawi and Zambia		
	Year ended	Year ended	Year ended	Year ended	Year ended	Year ended		
	30 June	30 June	30 June	30 June	30 June	30 June		
	2018	2017	2018	2017	2018	2017		
	1 136 436	960 454	606 644	595 995	420 780	386 149		
	21 458	32 378	36 269	38 378	6 786	13 454		
	715 887	540 125	527 675	496 554	264 422	269 182		
	631 880	249 770	171 816	173 217	154 392	97 410		
	8 388	2 823	7 496	6 038	7 364	6 136		
	-	-	103	93	151	155		
	81 638	13 437	23 954	42 548	18 635	31 262		

### NOTES TO THE SUMMARY CONSOLIDATED FINANCIAL INFORMATION

- 1. Basis of preparation. The summary consolidated annual financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), the presentation and disclosure requirements of IAS 34 - Interim Financial Reporting as required by the JSE Limited Listings Requirements, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, Financial Pronouncements as issued by the Financial Reporting Standards Council and the requirements of the Companies Act of South Africa applicable to summary annual financial statements. The accounting policies applied in the preparation of the consolidated annual financial statements from which these summary consolidated annual financial statements were derived are in terms of International Financial Reporting Standards and are consistent with those accounting policies applied in the preparation of the previous consolidated annual financial statements. The annual financial statements have been prepared under the supervision of the Finance Director, Mr AE Prowse CA(SA), and approved by the board on 27 August 2018.
- 2. Independent audit by the auditor. These summary consolidated annual financial statements for the year ended 30 June 2018 have been audited by PricewaterhouseCoopers Inc., who expressed an unmodified opinion thereon. The auditor also expressed an unmodified opinion on the consolidated annual financial statements from which these summary consolidated annual financial statements were derived. A copy of their unqualified audit report is available for inspection at the registered office of the company.
- 3. Reporting period. The group adopts the retail accounting calendar, which comprises the reporting period ending on the last Sunday of the month (2018: 24 June (52 weeks); 2017: 25 June (52 weeks)).
- 4. Declaration of dividend. The board has declared a final dividend (No. 51), of 346 cents (June 2017: 390 cents) per ordinary share out of income reserves to all shareholders of Cashbuild Limited. The dividend per share is calculated based on 24 989 811 (June 2017: 24 989 811) shares in issue at date of dividend declaration. Net local dividend amount is 276.8 cents per share for shareholders liable to pay Dividends Tax and 346 cents per share for shareholders exempt from paying Dividends Tax. The total dividend for the year amounts to 842 cents (June 2017: 930 cents) a 9% decrease on the prior year. Local Dividends Tax is 20%.

Cashbuild Limited's tax reference number is 9575168712.

Date dividend declared:

Last day to trade "CUM" the dividend:

Date to commence trading "EX" the dividend:

Record date:

Date of payment:

Monday, 27 August 2018

Tuesday, 18 September 2018 Wednesday, 19 September 2018

Friday, 21 September 2018

Tuesday, 25 September 2018

Share certificates may not be dematerialised or rematerialised between Wednesday, 19 September 2018 and Friday, 21 September 2018, both dates inclusive.

- 5. Earnings per share. Earnings per share is calculated by dividing the earnings attributable to owners of the company for the year by the weighted average number of 22 710 768 ordinary shares in issue at year end (June 2017: 22 708 147 shares).
- 6. Headline earnings per ordinary share. The calculations of headline earnings and diluted headline earnings per ordinary share are based on headline earnings of R424.1 million (June 2017: R464.4 million) and a weighted average of 22 710 768 (June 2017: 22 708 147) shares and fully diluted of 22 719 842 (June 2017: 22 719 432) ordinary shares in issue.

Reconciliation between net profit attributable to the equity holders of the company and headline earnings:

R'000	June 2018	June 2017	% change
Net profit attributable to the owners of the company	420 609	464 991	(10)
Profit on sale of assets after taxation	3 456	(558)	
Headline earnings	424 065	464 433	(9)
Headline earnings per share (cents) Diluted headline earnings per share (cents)	1 867.2	2 045.2	(9)
	1 866.5	2 044.2	(9)

7. Acquisition of business. In August 2017 the Group acquired the business of Build it Hunters Retreat and in September 2017 acquired Buffalo Building Supplies for a combined consideration of R72.6 million with the intention that the businesses trade as P&L Hardware stores. These acquisitions are in line with Cashbuild's strategy for growing the P&L Hardware brand. Property, plant and equipment of R18.3 million, trademarks of R2.2 million, inventories of R17.2 million, trade and other receivables of R0.5 million, trade and other payables of R1.6 million, deferred tax of R1.0 million and goodwill of R37.0 million has been recognised at date of acquisition. These values approximate the fair values as determined under IFRS 3. The acquired businesses contributed revenue of R64.2 million and a net loss of R4.6 million to the Group for the year. Had a full 52 weeks trading result been included in these Group annual financial statements, the total revenue contributed would have been R75.8 million and the net loss would have been R2.4 million excluding non-recurring costs incurred during the take-on and business integration phase.

On behalf of the board

Stefan Fourie Werner de Jager Chief Executive Chairman

Johannesburg 27 August 2018

### **COMMENTARY**

#### Nature of business

Cashbuild is southern Africa's largest retailer of quality building materials and associated products, selling direct to a cash-paying customer base through our constantly expanding chain of stores (318 at the end of this financial year which includes the seven DIY stores and 60 P&L Hardware stores). Cashbuild carries an in-depth quality product range tailored to the specific needs of the communities we serve. Our customers are typically home-builders and improvers, contractors, farmers, traders, as well as all other customers requiring quality building materials at the best value.

Cashbuild has built its credibility and reputation by consistently offering its customers quality building materials at the best value and through a purchasing and inventory policy that ensures customers' requirements are always met.

#### **International Financial Reporting Standards**

The Group is reporting its annual audited results in accordance with International Financial Reporting Standards ("IFRS").

#### Financial highlights

Revenue for the year increased by 5%. Revenue for stores in existence prior to July 2016 (pre-existing stores – 276 stores) remained at similar levels while our 42 new stores provided the 5% increase. Gross profit increased by 4% with gross profit percentage decreasing from 25.5% to 25.2%. This was achieved in tough trading conditions with selling price inflation of 2%.

Operating expenses, including new stores, remained well controlled and increased by only 9% (existing stores 3% and new stores 6%). Notwithstanding this, the increase in revenue did not compensate for the increased expenses, resulting in operating profit decreasing by 12%. Basic earnings per share decreased by 10% with headline earnings per share also decreasing by 9% from the prior year. The effective tax rate of 28.4% for the period is similar to that of the previous period.

Cash and cash equivalents increased by 19% to R953 million. Stock levels, including new stores, have increased by 17% with overall stockholding at 88 days (2017: 85 days) at year end. Net asset value per share has increased by 14%, from 6 642 cents (June 2017) to 7 578 cents.

During the year, Cashbuild opened 25 new stores (11 Cashbuild stores, six P&L Hardware stores and acquired eight stores which were converted to P&L Hardware stores), refurbished 27 stores and relocated six Cashbuild stores. Cashbuild will continue its store expansion, relocation and refurbishment strategy in a controlled manner, applying the same rigorous process as in the past.

#### **Prospects**

Group revenue for the six weeks after year end has increased by 1% on the comparable six week period. Management believe trading conditions will remain extremely challenging. This information has neither been reviewed nor audited by the company's auditor.

### **CORPORATE INFORMATION**

#### **Directors:**

IS Fourie\* (Chairman), WF de Jager (Chief Executive), A Hattingh, HH Hickey\*, AGW Knock (British)\*, Dr DSS Lushaba\*, GM Tapon Njamo\*, AE Prowse, NV Simamane\*, SA Thoresson, WP van Aswegen (\*Non-Executive)

#### Company Secretary:

Corporate Governance Leaders CC

#### **Registered Office:**

101 Northern Parkway, Ormonde, Johannesburg, 2091, PO Box 90115, Bertsham, 2013

#### **Transfer Secretaries:**

Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank, Johannesburg, 2196

PricewaterhouseCoopers Inc.

#### Sponsor:

Nedbank CIB

#### **Investor Relations:**

Keyter Rech Investor Solutions CC (Incorporated in the Republic of South Africa)

#### Cashbuild Limited

(Registration number: 1986/001503/06) (Incorporated in the Republic of South Africa)

JSE code: CSB ISIN: ZAE000028320















